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8 July 1963

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MEMORANDUM FOR: Deputy Director (Plans), CIA  
Chairman, PNIO Review Committee  
Chairman, Board of National Estimates  
Chairman, Committee on Documentation  
Director, National Indications Center

SUBJECT : United States Foreign Intelligence Objectives

1. Mr. McGeorge Bundy, Special Assistant to the President for National Security Affairs, on 17 June 1963 addressed a memorandum to the Chairman, United States Intelligence Board, requesting that the Chairman take the lead in preparing an integrated report reflecting the intelligence community's programs and plans for action to accomplish six intelligence objectives that were enumerated in an attachment to Mr. Bundy's memorandum. Copies of Mr. Bundy's memorandum and of the six intelligence objectives are attached.

2. The United States Intelligence Board, in its meeting of 26 June 1963, agreed that the report would be prepared under the supervision of a steering committee chaired by the Director of Central Intelligence and with the Deputy Director of Central Intelligence, the Director of the Defense Intelligence Agency, the Director of the National Security Agency, and the Director of the Bureau of Intelligence and Research, Department of State, as members. It was further agreed that individual components of the intelligence community would be assigned responsibility for preparing responses pertinent to each of the listed objectives.

3. The assignments of individual responsibilities are as follows:

Objectives No. 1 & 2: National Indications Center  
Objective No. 3: Committee on Documentation  
Objective No. 4: Board of National Estimates  
Objective No. 5: PNIO Review Committee  
Objective No. 6: Deputy Director (Plans), CIA

4. A working group, chaired by the Inspector General of CIA with representatives of the other steering committee members, has been

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GROUP 1  
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established to operate under the supervision of the steering committee and with the responsibility for coordinating the efforts of the contributing components and for integrating the responses into the final report. The working group will meet with the chairman or designated representative of each of the responsible components in Room 7D49, CIA Headquarters Building on Wednesday, 10 July 1963, according to the following schedule:


1330 National Indications Center  
1400 Committee on Documentation  
1430 Board of National Estimates  
1800 PNIO Review Committee  
1530 Deputy Director (Plans), CIA

The chairman or designated representative of each of the responsible components should be prepared to outline to the working group on 10 July how he proposes to respond to his assigned objective.

5. Attached is a suggested outline to be followed in preparing the responses. It is recognized that the suggested outline is not uniformly applicable to all of the listed objectives. In the meetings on 10 July, the working group will discuss format with the representatives of each of the participating components. For purposes of preliminary planning, it is stressed that the responses are to be brief.

6. Each component responsible for preparing the response to a designated objective is expected to coordinate its effort with those USIB agencies capable of substantive contribution to the final report. Exceptions to any portions of the reports by any participating agency or activity will be clearly set forth in the areas of the report where exception may be taken. Resolution of differences will not be accomplished by compromise wording if the substance of the exception is negated by such action. Coordinated responses in finished form suitable for consideration by the steering committee shall be submitted to the Inspector General of CIA in 15 copies no later than 5 August 1963.

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Marshall S. Carter  
Lieutenant General, USA  
Deputy Director of Central Intelligence

Attachments

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T O P S E C R E T

THE WHITE HOUSE

Washington

SC 05841/63-B  
Attachment

June 17, 1963

MEMORANDUM FOR THE CHAIRMAN, UNITED STATES INTELLIGENCE BOARD

SUBJECT: United States Foreign Intelligence Objectives

The President has asked that, under your leadership, the heads of the several intelligence agencies concerned undertake a thorough assessment and the preparation of a detailed, integrated report reflecting the intelligence community's programs and plans for action to accomplish the intelligence objectives which are summarized in the enclosure to this memorandum.

It is requested that there be included in the report to be submitted any specific recommendations which the heads of the several intelligence agencies may have for further strengthening the U. S. foreign intelligence effort in the areas dealt with in the attachment.

It is requested that the aforementioned report of assessment and recommendations be furnished to this office and to the President's Foreign Intelligence Advisory Board by September 15, 1963.

/s/ McGeorge Bundy

Attachment

cc: President's Foreign Intelligence  
Advisory Board

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SC 05841/63-B

OBJECTIVES

1. That, in view of the transcendent importance of early warning and of the fullest possible exploitation of indicators, the U.S. intelligence community seek the improvement and refinement of procedures for providing adequate early warning of crisis situations and timely appraisals of current intelligence concerning such situations.

2. That concerted efforts be made to devise an effective mechanism for the integrated assessment (including periodic cumulative assessments) of early warning and indicator type data, and the prompt transmission of adequate analyses and appraisals of current intelligence to appropriate officials having policy or command responsibilities.

3. That research be intensified to determine the usefulness of data processing techniques, including mechanized title or summary sentence permutation, to facilitate review and assessment of the great volume of material that must be dealt with in the intelligence community.

4. That the existing methods of arriving at national intelligence estimates be re-examined to ensure that, in the national intelligence estimative process: (a) all indicators and other pertinent intelligence data are available and are utilized; (b) the viewpoints of constituent members of the intelligence community are given thorough consideration and are reflected fully in finished estimates in all instances where significantly divergent conclusions have been reached; (c) every precaution is taken to guard against adherence to an isolated set of opinions or preconceived notions; (d) the United States Intelligence Board keep under continuing review all possibilities for improving estimates and making them more useful; and (e) members of the United States Intelligence Board guide and supervise the work of estimating staffs to the end that crucial estimates are promptly revised and circulated whenever new evidence indicates the need therefor.

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GENERAL GUIDANCE

1. Classification will not be a restricting factor in completing any submissions to this report.
2. DIA representations will include the actions, views and recommendations with respect to each objective of the ACSI/Army, the Director of Naval Intelligence, and the ACSI/USAF.
3. All reports will be typed double spaced and will be submitted on letter-size paper.
4. The working group referred to in paragraph 4 of the covering memorandum is composed of the following representatives of the steering committee:

	Mr. John S. Earman, Chairman	
	Mr. William McAfee	State
	Col. Charles Gillis	DIA
	Col. William Blake	DIA
	Mr. John J. Connelly	NSA ✓
25X1A	Mr. J. J. Hitchcock	CIA/DDI ✓
		CIA/DDP ✓
		CIA
		CIA

S E C R E T

S E C R E T

PROGRAMS AND PLANS FOR ACTION TO ACCOMPLISH

UNITED STATES FOREIGN INTELLIGENCE OBJECTIVES

(Outline or format to be followed in preparation of report of the intelligence community's programs, plans for action, and specific recommendations to accomplish U.S. foreign intelligence objectives.)

I. OBJECTIVE

As stated in the attachment (SC 05481/63-B) to the 17 June 1963 White House memorandum to the Chairman of USIB.

II. PROGRAM(S) CURRENTLY OPERATIONAL

Describe program(s) currently operational for accomplishment of stated objective, scope, schedule, current status, and assessment.

III. PLAN OF ACTION OR MODIFICATIONS OF CURRENT PROGRAMS (NOT YET IMPLEMENTED)

Describe plan(s) of action or program modification(s) not yet implemented, their scope, special problems, schedule, current status, and evaluation of potential.

IV. SPECIFIC RECOMMENDATIONS FOR FURTHER PROGRAMS

Outline additional recommendations for programs not yet in the planning stage, or for modification to programs now in effect, that offer a further strengthening of the U. S. foreign intelligence effort in the objective.

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